

Disclaimer



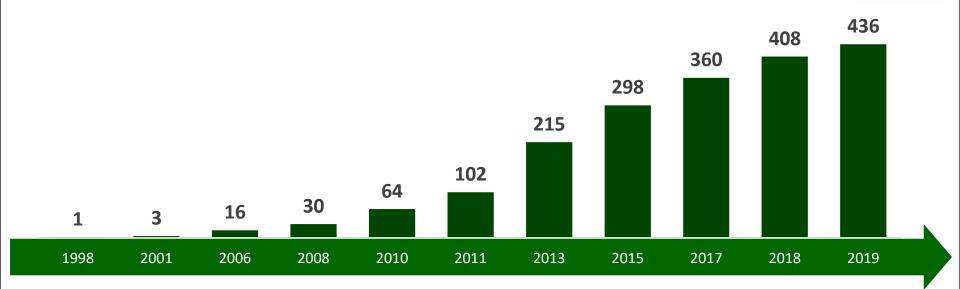
These presentations and/or other documents have been written and presented by Puregold Price Club, Inc. (PGOLD). PGOLD is solely responsible for the accuracy and completeness of the contents of such presentations and/or other documents. Third parties, other than PGOLD, do not have any responsibility for or control over the contents of such presentations and/or other documents. No endorsement is intended or implied notwithstanding the distribution of this presentation and/or other documents during the analysts and investors calls and meetings of PUREGOLD. The materials and information in the presentations and other documents are for informational purposes only, and are not an offer or solicitation for the purchase or sale of any securities or financial instruments or to provide any investment service or investment advice.

Head Office Address

2nd floor, Tabacalera Building, 900 Romualdez Street, Paco, Manila, 1007 Philippines

Store roll-out through FY 2019





First store

Opened in Mandaluyong City, Metro Manila

First format introduction



Expansion

- Launched loyalty program in 2001; renamed as Tindahan ni Aling Puring in 2004
- Between 2002 and 2006, launched an average of 3 new stores every year and expanded operations in North and South Luzon

Brand recognition

Reader's Digest Asia's "Most Trusted Brands"

New format introduction

- 2008



Market leadership

The 2nd largest hypermarket and supermarket retailer in the Philippines in terms of net sales

New format introduction - 2010



Rapid expansion via organic new Puregold stores roll-out and acquisitions

- 2011 Opened 38 new Puregold stores
- 2012 Opened 31 new Puregold stores; Acquired Parco supermarkets with 19 stores and S&R warehouse membership shopping club with 6 stores

Continuing new stores rollout via organic geographic expansion and acquisitions

- Acquired Company E with 15 stores in 2013
- NE Bodega 9 stores and **Budgetlane 8 stores** acquisitions in 2015
- **B&W Supermarket** acquisition in 2017

Rapid store expansion from 1 to 436 stores in 21 years



Update on Puregold – FY 2019



FY 2019 Results and Performance



- Opened 28 new PGOLD stores; 2 S&R Warehouse and 1 S&R QSR in FY 2019; closed 2 PGOLD store and 1 S&R QSR
- Operating 437 stores in FY 2019; with consolidated NSA of around 566,000 sqm
- Consolidated net sales expanded by 9.5% in FY 2019; Puregold stores sales accounted for about 77% of consolidated net sales
- Gross profit grew by 8.4% in FY 2019; with gross profit margin posted 16.8%
- Operating income increased by 11.3% in FY 2019; with operating margin at 7.4%
- Consolidated Net income increased by 9.2% in FY 2019; consolidated net profit margin at 4.4% PGOLD only net margin is at 3.7% while S&R net margin is 8.0%.
- Core net income (excluding one-time gain in 2018) grew by 16% in FY 2019.

Operating Performance – FY 2019



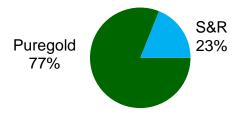




Format Hypermarket, supermarket, extra

Membership shopping

Revenue contribution



Gross profit (PHP million) & Margin (%)	17,660 (14.9%)	8,291 (22.8%)
Total traffic (million)	180	8.9
Average net ticket (PHP)	656	4,212
Net sales growth (%)	8.0%	15.4%
Traffic growth (%)	0.8%	8.5%
Average net ticket growth (%)	7.1%	6.4%
Same Store net sales growth (%)*	4.6%	8.3%
Same Store traffic growth (%)*	-3.5%	0.9%
Same Store average net ticket growth (%)*	8.5%	7.3%

^{*}Same Stores Growth for 2019 are based on stores opened as of end December 2017.

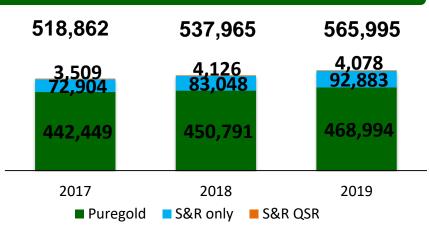
Operating Performance – FY 2019



Breakdown of Stores (per format)

Group	2017	2018	2019
Hypermarket	171	208	230
Supermarket	103	104	103
Extra	35	42	47
S&R	14	16	18
S&R QSR	32	38	38
NE & Budgetlane	17	0	0
TOTAL	372	408	436
Puregold Only	2017	2018	2019
Metro Manila	114	125	130
North Luzon	77	93	100
South Luzon	90	101	106
Visayas	20	25	33
Mindanao	8	10	11
TOTAL	309	354	380

Net Selling Area of Stores (in sqm)



Traffic and Ave Ticket Size

Traffic (in M)	PGOLD	S&R
2017	170	7.2
2018	178	8.2
2019	180	8.9

Ave Ticket (in Php)	PGOLD	S&R
2017	577	3,679
2018	612	3,959
2019	656	4,212

^{*}NE Bodega and Budgetlane Stores are converted to Puregold Stores in 2018

Store Portfolio – FY 2019



Key statistics FY 2019

Geographic coverage

Total no. of stores

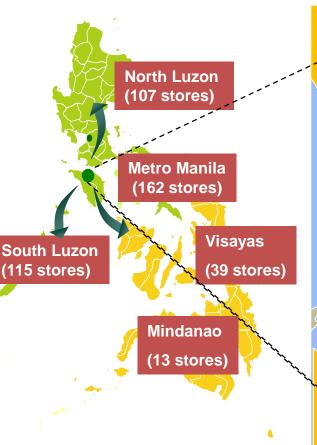
• 436

No. of stores per format

- 230 hypermarkets; 103 supermarkets; 47 extras
- 18 S&Rs
- 38 S&R QSR

Consolidated net selling area

about 566,000 square meters







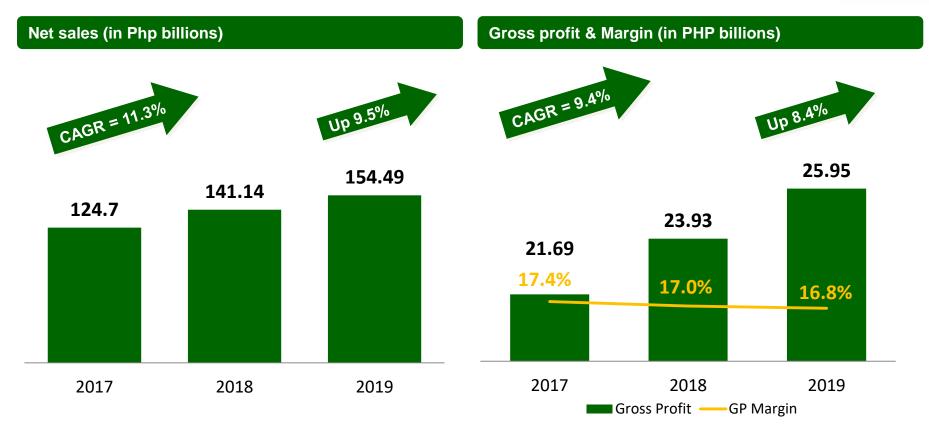




Metro Manila	130	8	24
North Luzon	100	3	4
South Luzon	106	3	6
Visayas	33	2	4
Mindanao	<u>11</u>	<u>2</u>	<u>0</u>
	380	<u>18</u>	38

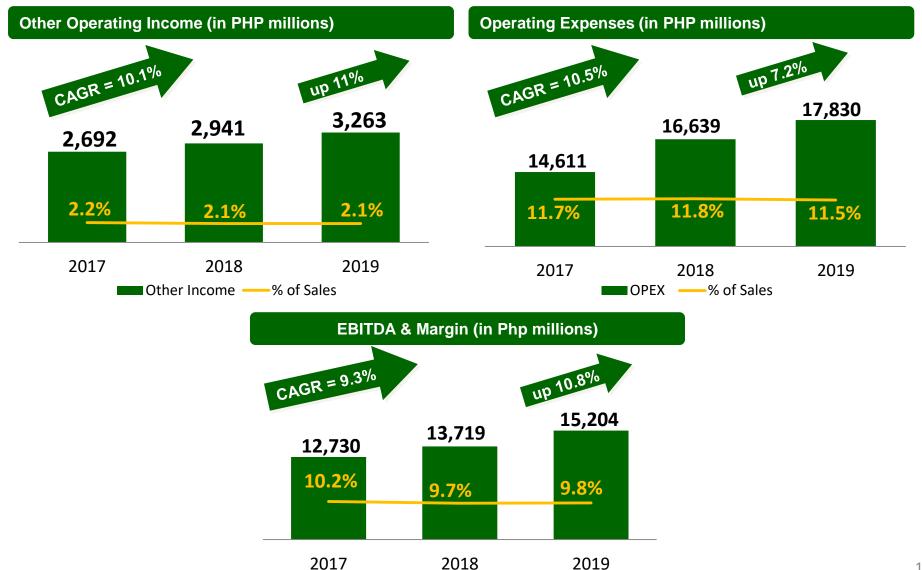
*NE Bodega and Budgetlane Stores are converted to Puregold Stores in 2018





- Continuing strong revenue growth driven by the 380 Puregold stores and the 20 S&R stores in 2019
- Increasing costs of suppliers resulted to reduced marketing and promo support
- Positive effect of Tax Reform law to Filipino consumers supported continuing growth in revenues

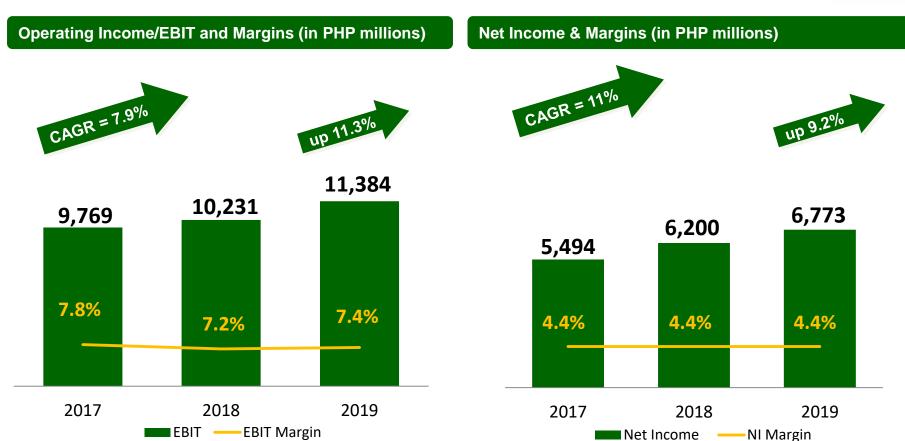




EBITDA Margin

■ EBITDA

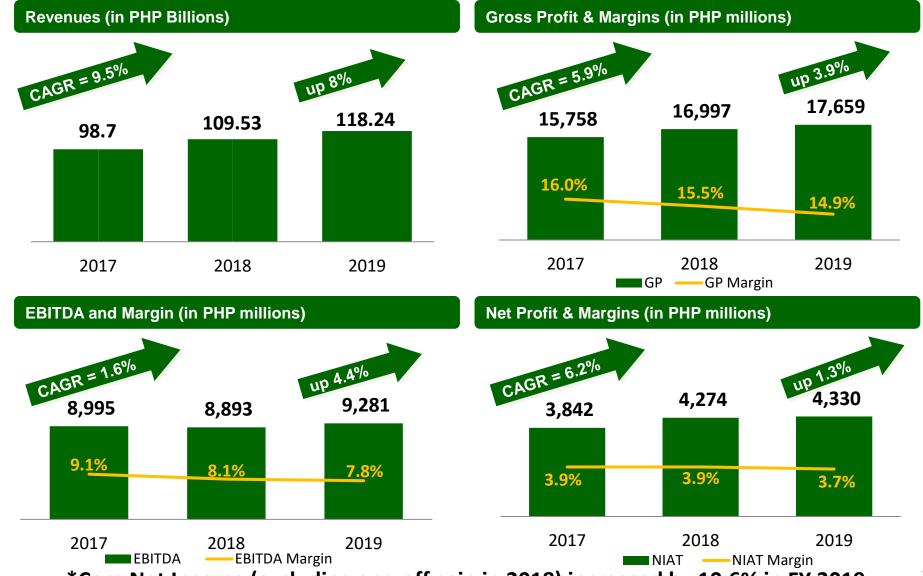




^{*}Core Net Income (excluding one-off gain in 2018) grew by 16% in FY 2019

Financial Performance – Puregold Only



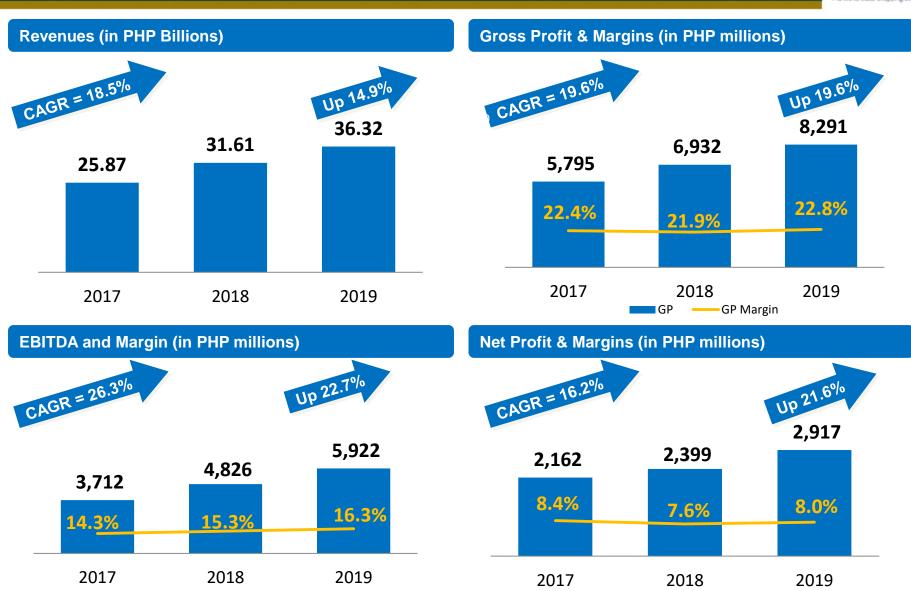


^{*}Core Net Income (excluding one-off gain in 2018) increased by 10.6% in FY 2019

Financial Performance – S&R Only

■ EBITDA —— EBITDA Margin





NIAT ——NIAT Margin



Working capital days due to S&R importations and Puregold rapid store expansions and acquisitions

	2017	2018	2019
Trade Receivables Days	7.0	7.6	6.6
Inventory Days	59.8	58.0	55.4
Trade Payables Days	21.7	23.9	22.9

New Puregold Store roll out and new S&R Stores to be opened in 2019

Similar payments terms to suppliers to avail of continued discounts

Notes:

- 1. Average of inventory at the beginning and end of the period / cost of sales x 363 (for full year))
- 2. Average of trade receivables at the beginning and end of the period / net sales x 363 (for full year)
- 3. Average of trade payable at the beginning and end of the period / cost of sales x 363 (for full year)

CAPEX Guidance for FY 2020



- CAPEX Budget of Php 3.4 billion in 2020
 - Php 1 billion for 25 new Puregold Stores
 - Php 1.6 billion for 2 S&R stores
 - Php 200 million for 10 S&R QSR
 - Php 600 million Maintenance Capex
- To be funded by internally generated cash and short term untapped bank credit lines if necessary.

Q & A
Thank you!