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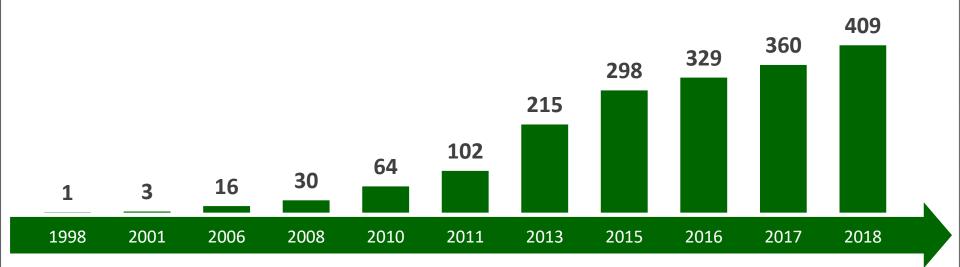
Investment Summary



- 1. Sustained economic growth of the Philippines
- 2. Exposure to growing & robust consumer sector
- 3. Visible growth pipeline in the next 5 years
- 4. Focused core target market per brand
- 5. Expansion of new store formats aimed at the broad-C market
- 6. Expansion to new geographic locations
- 7. Management focused on the sustainable and Long-Term growth of the company

Store roll-out through FY 2018





First store

Opened in Mandaluyong City, Metro Manila

First format introduction



Expansion

- Launched loyalty program in 2001; renamed as Tindahan ni Aling Puring in 2004
- Between 2002 and 2006, launched an average of 3 new stores every year and expanded operations in North and South Luzon

Brand recognition

Reader's Digest Asia's "Most Trusted Brands"

New format introduction

- 2008



Market leadership

The 2nd largest hypermarket and supermarket retailer in the Philippines in terms of net sales

New format introduction - 2010



Rapid expansion via organic new Puregold stores roll-out and acquisitions

- 2011 Opened 38 new Puregold stores
- 2012 Opened 31 new Puregold stores; Acquired Parco supermarkets with 19 stores and S&R warehouse membership shopping club with 6 stores

Continuing new stores rollout via organic geographic expansion and acquisitions

- Acquired Company E with 15 stores in 2013
- NE Bodega 9 stores and **Budgetlane 8 stores** acquisitions in 2015
- **B&W Supermarket** acquisition in 2017

Rapid store expansion from 1 to 409 stores in 20 years



Update on Puregold – 1Q 2019



1Q 2019 Results and Performance



- Opened 8 new PGOLD stores; 1 S&R Warehouse in 1Q 2019
- Operating 417 stores in 1Q 2019; with consolidated NSA of more than 550,000 sqm
- Consolidated net sales expanded by 12.8% in 1Q 2019; Puregold stores sales accounted for about 76% of consolidated net sales
- Gross profit grew by 11.2% in 1Q 2019; with gross profit margin posted 17.6%
- Operating income increased by 9.1% in 1Q 2019; with operating margin at 7.4%
- Consolidated Net income grew by 11.9% in 1Q 2019; consolidated net profit margin at 4.3% PGOLD only net margin is at 3.5% while S&R net margin is 7%.

Operating Performance – 1Q 2019



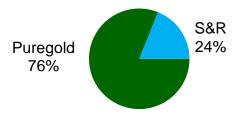




ormat	Hypermarket, supermarket, extra

Membership shopping

Revenue contribution



Gross profit (PHP million) & Margin (%)	4,367 (16.4%)	1,698 (20.8%)
Total traffic (million)	44	2.1
Average net ticket (PHP)	609	3,960
Net sales growth (%)	10.8%	21.4%
Traffic growth (%)	3.0%	14.7%
Average net ticket growth (%)	7.6%	5.8%
Same Store net sales growth (%)*	6.9%	9.4%
Same Store traffic growth (%)*	-1.9%	1.3%
Same Store average net ticket growth (%)*	9.0%	8.0%

^{*}Same Stores Growth for 2019 are based on stores opened as of end December 2017.

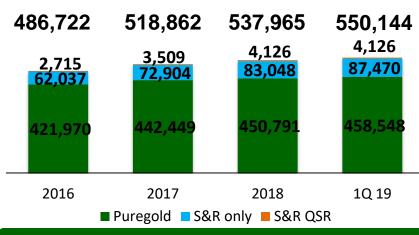
Operating Performance – 1Q 2019



Breakdown of Stores (per format)

Group	2016	2017	2018	1Q 19
Hypermarket	147	171	208	216
Supermarket	100	103	104	104
Extra	30	35	42	42
S&R	12	14	16	17
S&R QSR	23	32	39	38
NE & Budgetlane	17	17	0	0
TOTAL	329	372	409	417
Puregold Only	2016	2017	2018	1Q 19
Metro Manila	110	114	125	125
North Luzon	70	77	93	97
South Luzon	80	90	101	104
Visayas	9	20	25	25
Mindanao	8	8	10	11
TOTAL	277	309	354	362

Net Selling Area of Stores (in sqm)



Traffic and Ave Ticket Size

Traffic (in M)	PGOLD	S&R
2016	155	6.3
2017	170	7.2
2018	178	8.2
1Q 19	43.8	2.1

Ave Ticket (in Php)	PGOLD	S&R
2016	567	3,598
2017	577	3,679
2018	612	3,959
1Q 19	609	3,960

^{*}NE Bodega and Budgetlane Stores are converted to Puregold Stores in 2018

Store Portfolio – 1Q 2019



Key statistics 1Q 2019

Geographic coverage

Total no. of stores

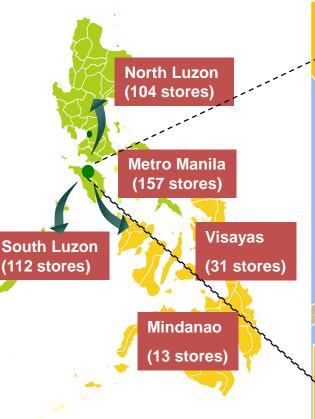
• 417

No. of stores per format

- 216 hypermarkets; 104 supermarkets; 42 extras
- 17 S&Rs
- 38 S&R QSR

Consolidated net selling area

about 550,000 square meters







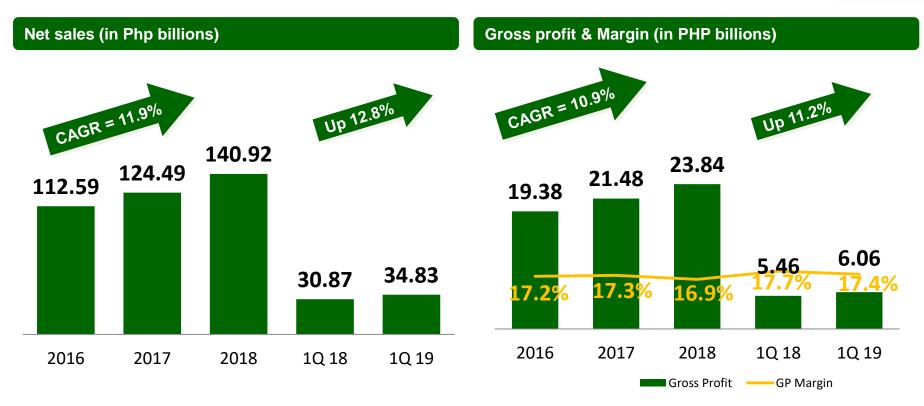




Metro Manila	125	7	25
North Luzon	97	4	3
South Luzon	104	2	6
Visayas	25	2	4
Mindanao	11	<u>2</u>	<u>0</u>
	<u>362</u>	<u>17</u>	<u>38</u>

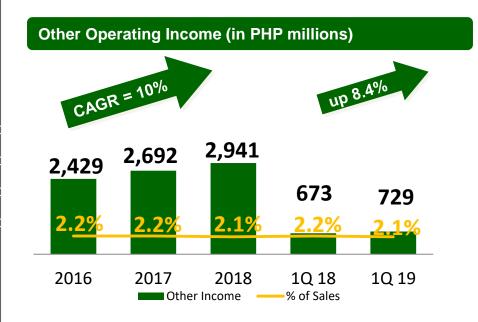
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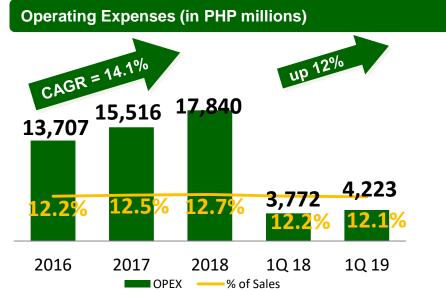


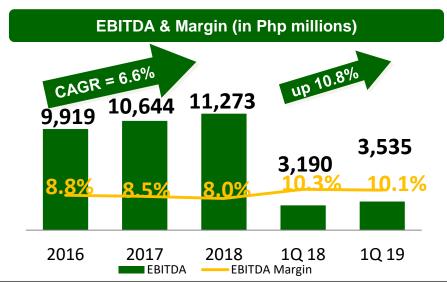


- Continuing strong revenue growth driven by the 354 Puregold stores and the 16 S&R stores in 2018
- Increasing scale of operations resulted to continuing support from suppliers in terms of discount and rebates
- Positive effect of Tax Reform law to Filipino consumers supported continuing growth in revenues



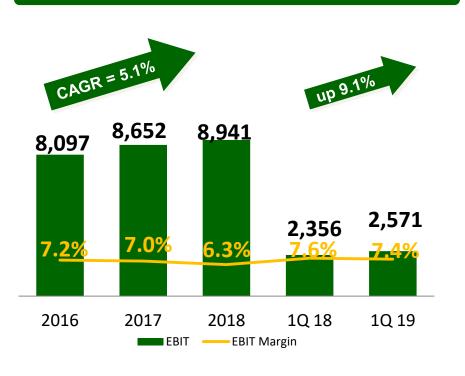




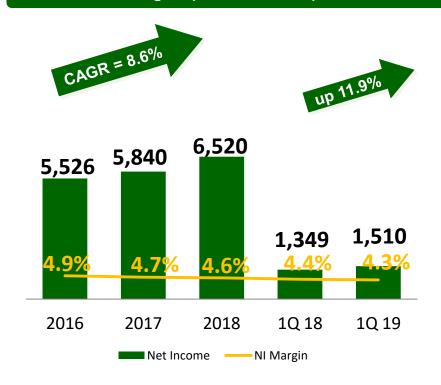




Operating Income/EBIT and Margins (in PHP millions)

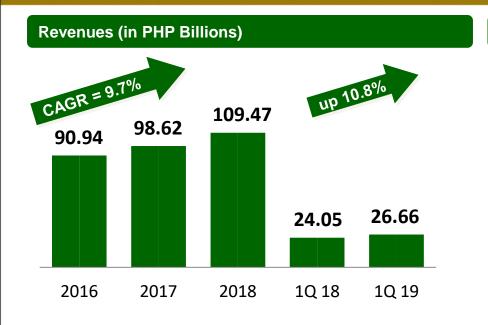


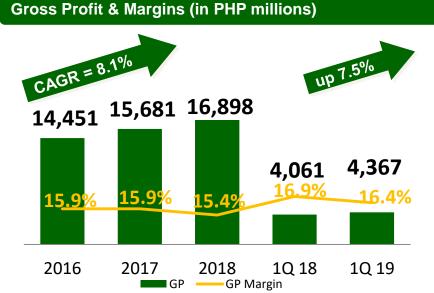
Net Income & Margins (in PHP millions)



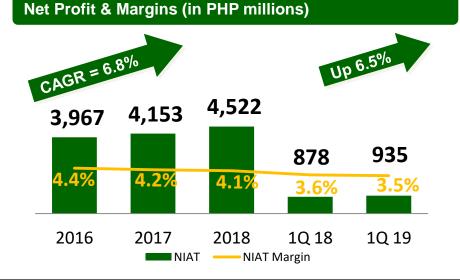
Financial Performance – Puregold Only





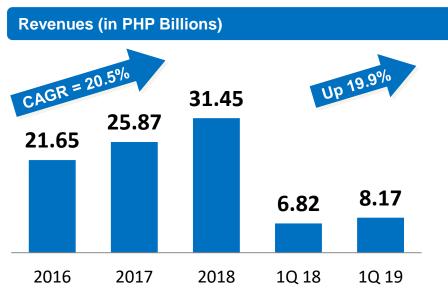


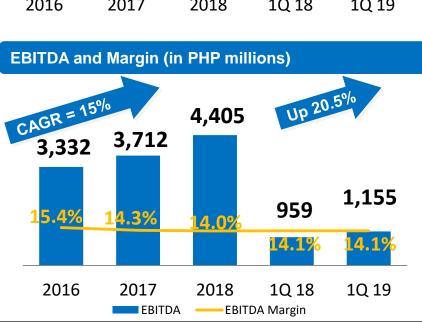
EBITDA and Margin (in PHP millions) CAGR = 2.1% Up 6.7% 6,932 6,868 6,588 2,380 2,231 9.3% **8.9%** 7.2% 7.0% 6.3% 2016 2017 2018 1Q 18 1Q 19 EBITDA EBITDA Margin

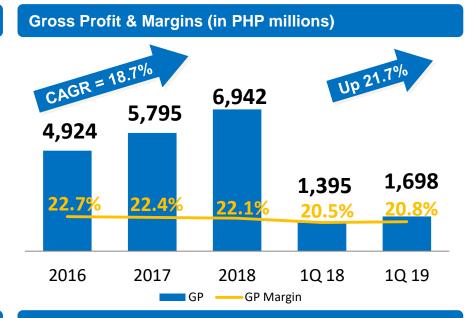


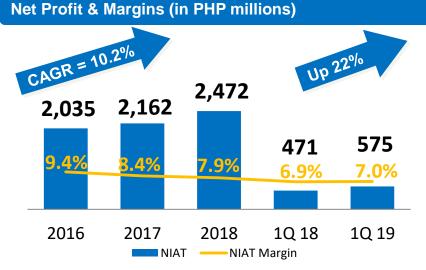
Financial Performance – S&R Only













Working capital days due to S&R importations and Puregold rapid store expansions and acquisitions

	2016	2017	2018	1Q 19
Trade Receivables Days	6.0	7.0	7.6	7.1
Inventory Days	56.9	59.8	58.0	62.5
Trade Payables Days	20.9	21.7	23.9	19.8

New Puregold Store roll out and new S&R Stores to be opened in 2019

Similar payments terms to suppliers to avail of continued discounts

Notes:

- 1. Average of inventory at the beginning and end of the period / cost of sales x 363 (for full year))
- 2. Average of trade receivables at the beginning and end of the period / net sales x 363 (for full year)
- 3. Average of trade payable at the beginning and end of the period / cost of sales x 363 (for full year)

CAPEX Guidance for FY 2019



- CAPEX Budget of Php 5.2 billion in 2019
 - Php 1 billion for 25 new Puregold Stores
 - Php 3.2 billion for 4 S&R stores
 - Php 180 million for 10 S&R QSR
 - Php 800 million Maintenance Capex
- To be funded by internally generated cash and short term untapped bank credit lines if necessary.

Guidance for 2019



- Consolidated net sales targeted to grow by 8 to 10% driven by the following:
 - Net sales growth from organic Puregold and S&R stores
 - Positive SSSG for Puregold (3 to 5%) and S&R (3 to 5%)
 - Opening of 25 new Puregold stores
 - Opening of 4 S&R Warehouse stores & 10 S&R QSRs
- Sustain PGOLD only gross and net profit margins
- Pursue acquisitions and expand into new geographic locations



Q&A

Thank you!