



# PUREGOLD PRICE CLUB, INC.

Company Presentation

## 1H 2017 Results and Performance

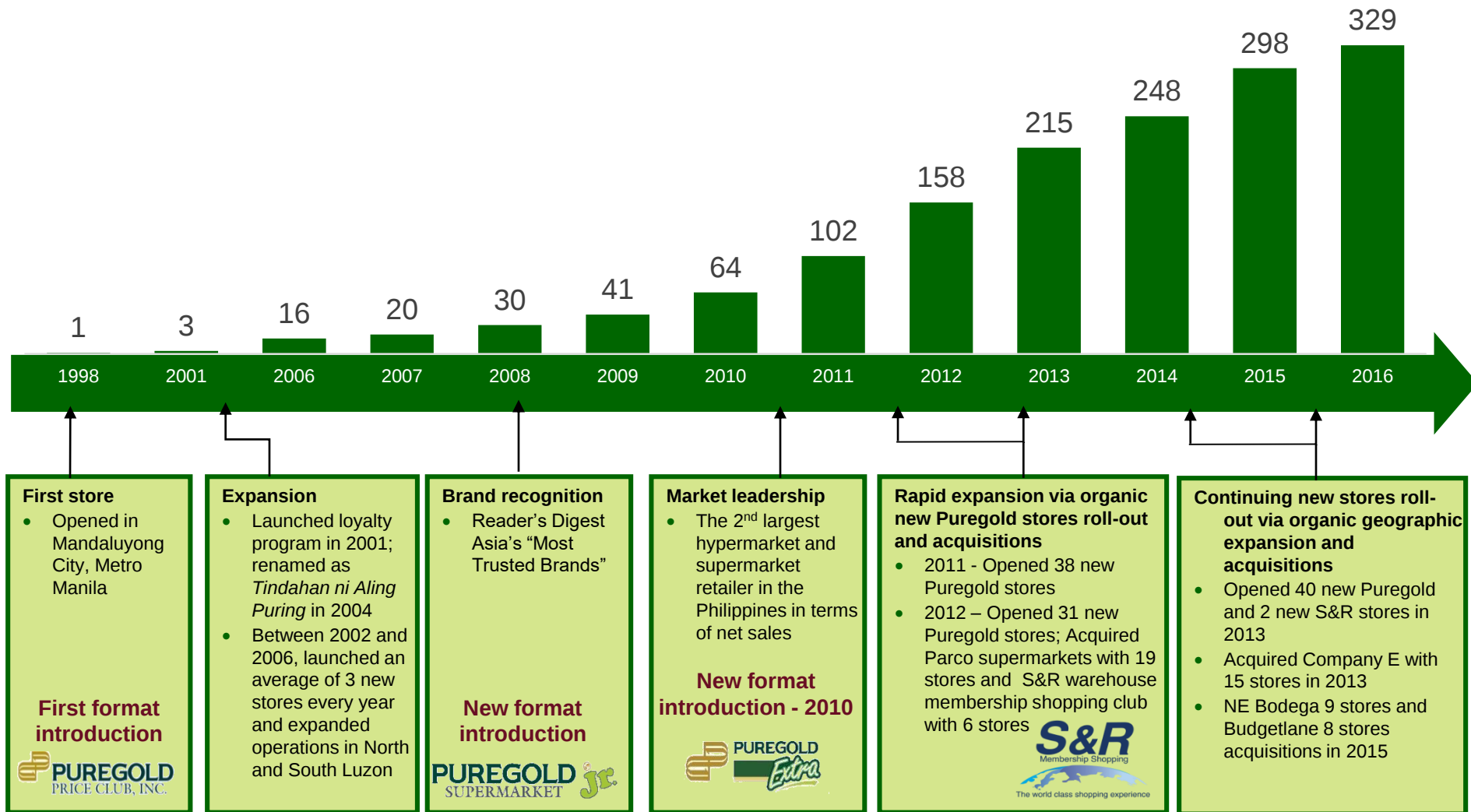
August 2017



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1. Sustained economic growth of the Philippines
2. Exposure to growing & robust consumer sector
3. Visible growth pipeline in the next 5 years
4. Focused core target market per brand
5. Expansion of new store formats aimed at the broad-C market
6. Expansion to new geographic locations
7. Management focused on the sustainable and Long-Term growth of the company

# Stores roll-out through FY 2016



**Rapid store expansion from 1 to 329 stores in 18 years**



Sa **PUREGOLD** Always Panalo!

# Update on PGOLD – 1H 2017



# 1H 2017 Results and Performance

- Opened 11 new PGOLD stores; 5 S&R New York Style Pizza (QSR) in 1H 2017;
- Operating 345 stores in 1H 2017; with consolidated NSA of more than 496,000 sqm
- Consolidated net sales expanded by 10.8% in 1H 2017; Puregold stores sales accounted for about 80% of consolidated net sales
- Gross profit grew by 13.4% in 1H 2017; with gross profit margin posted 16.6%
- Operating income increased by 10.2% in 1H 2017; with operating margin at 6.4%
- Consolidated Net income grew by 9.8% in 1H 2017; consolidated net profit margin at 4.4% PGOLD only net margin is at 3.7% while S&R net margin is 7.2%.

# Operating Performance – 1H 2017



Hypermarket, supermarket, extra



Membership shopping

| Format                                    | Hypermarket, supermarket, extra          | Membership shopping |
|-------------------------------------------|------------------------------------------|---------------------|
| Revenue contribution                      | <p>Puregold 79.8%      S&amp;R 20.2%</p> |                     |
| Gross profit (PHP million) & Margin (%)   | 6,995 (15.4%)                            | 2,402 (21.8%)       |
| Total traffic (million)                   | 80                                       | 3.3                 |
| Average net ticket (PHP)                  | 558                                      | 3,452               |
| Net sales growth (%)                      | 7.9%                                     | 21.1%               |
| Traffic growth (%)                        | 8.4%                                     | 17.7%               |
| Average net ticket growth (%)             | 0.9%                                     | 2.8%                |
| Same Store net sales growth (%)*          | 4.0%                                     | 10.2%               |
| Same Store traffic growth (%)*            | 1.2%                                     | 3.6%                |
| Same Store average net ticket growth (%)* | 2.8%                                     | 6.4%                |

\*Same Stores Growth for 2017 are based on stores opened as of end December 2015.

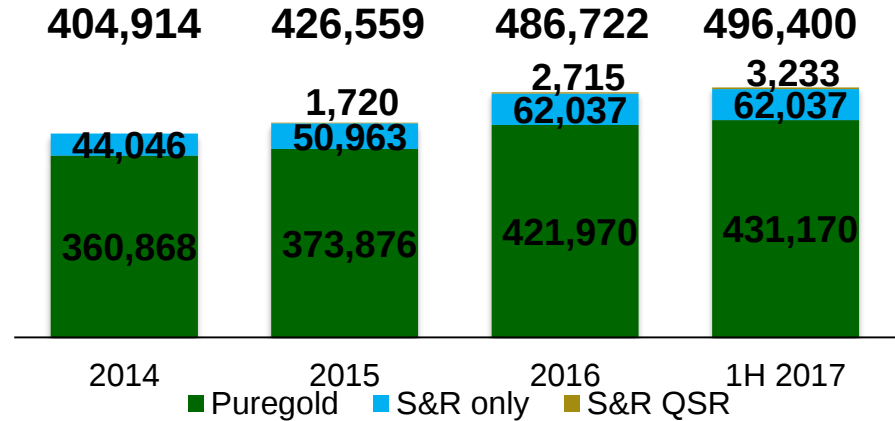
# Operating Performance – 1H 2017



## Breakdown of Stores (per format)

| Group           | 2013       | 2014       | 2015       | 2016       | 1H 17      |
|-----------------|------------|------------|------------|------------|------------|
| Hypermarket     | 113        | 121        | 134        | 147        | 156        |
| Supermarket     | 64         | 83         | 93         | 100        | 101        |
| Extra           | 28         | 29         | 28         | 30         | 31         |
| S&R             | 8          | 9          | 10         | 12         | 12         |
| S&R QSR         | 2          | 6          | 16         | 23         | 28         |
| NE & Budgetlane |            |            | 17         | 17         | 17         |
| <b>TOTAL</b>    | <b>215</b> | <b>248</b> | <b>298</b> | <b>329</b> | <b>345</b> |
|                 |            |            |            |            |            |
|                 |            |            |            |            |            |
| Puregold Only   | 2013       | 2014       | 2015       | 2016       | 1H 17      |
| Metro Manila    | 88         | 102        | 104        | 110        | 112        |
| North Luzon     | 48         | 58         | 64         | 70         | 74         |
| South Luzon     | 63         | 67         | 74         | 80         | 84         |
| Visayas         | 1          | 1          | 6          | 9          | 10         |
| Mindanao        | 5          | 5          | 7          | 8          | 8          |
| <b>TOTAL</b>    | <b>205</b> | <b>233</b> | <b>255</b> | <b>277</b> | <b>288</b> |

## Net Selling Area of Stores (in sqm)



## Traffic and Ave Ticket Size

| Traffic (in M) | PGOLD | S&R |
|----------------|-------|-----|
| 2014           | 133.6 | 4.9 |
| 2015           | 143.6 | 5.5 |
| 2016           | 155   | 6.3 |
| 1H 17          | 80    | 3.3 |

| Ave Ticket (in Php) | PGOLD | S&R   |
|---------------------|-------|-------|
| 2014                | 517   | 3,763 |
| 2015                | 543   | 3,584 |
| 2016                | 567   | 3,598 |
| 1H 17               | 558   | 3,452 |

# Store Portfolio – 1H 2017

## Key statistics 1Q 2017

### Total no. of stores

- 345

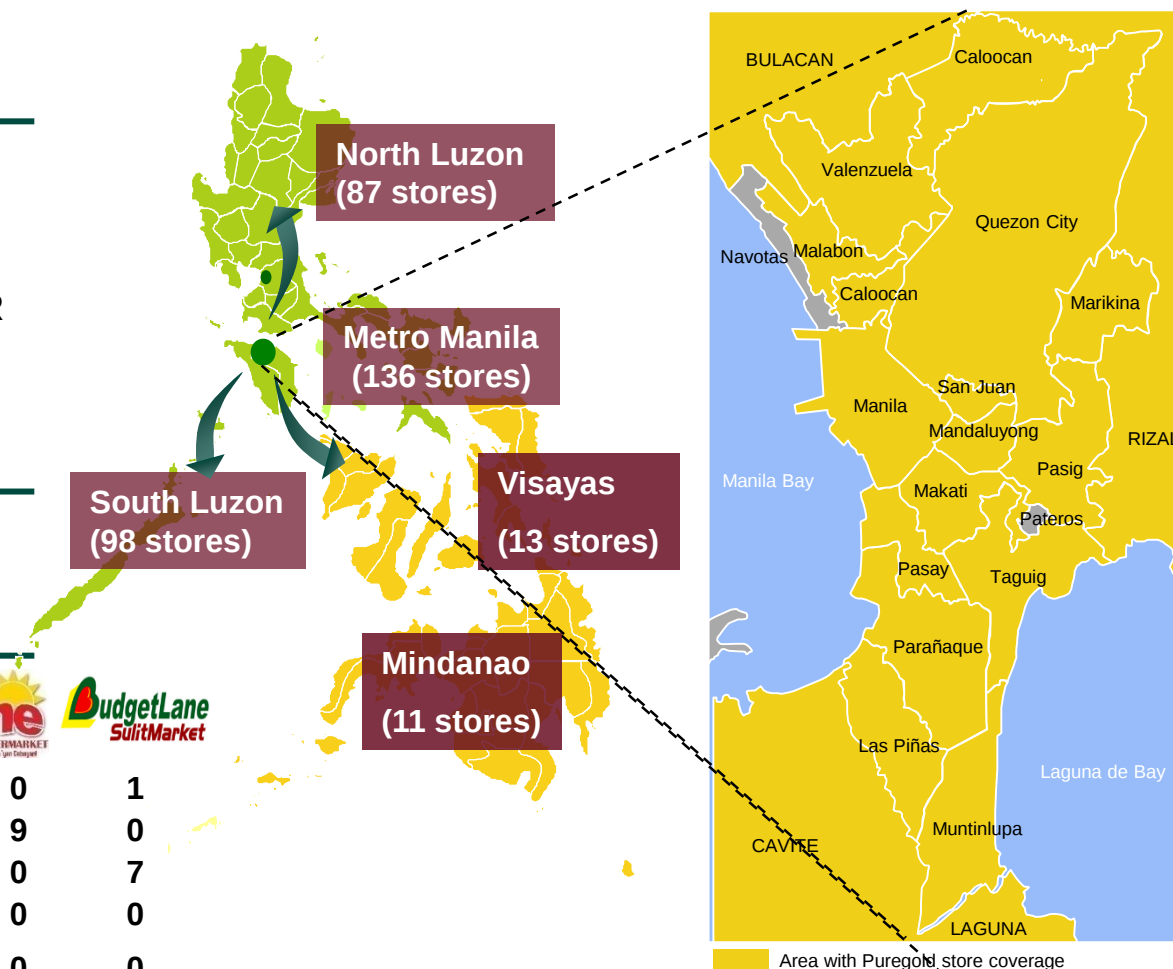
### No. of stores per format

- 156 hypermarkets;  
101 supermarkets;  
31 extras
- 12 S&Rs & 28 S&R QSR
- 17 NE Bodega & Budgetlane Stores

### Consolidated net selling area

- about 496,400 square meters

## Geographic coverage

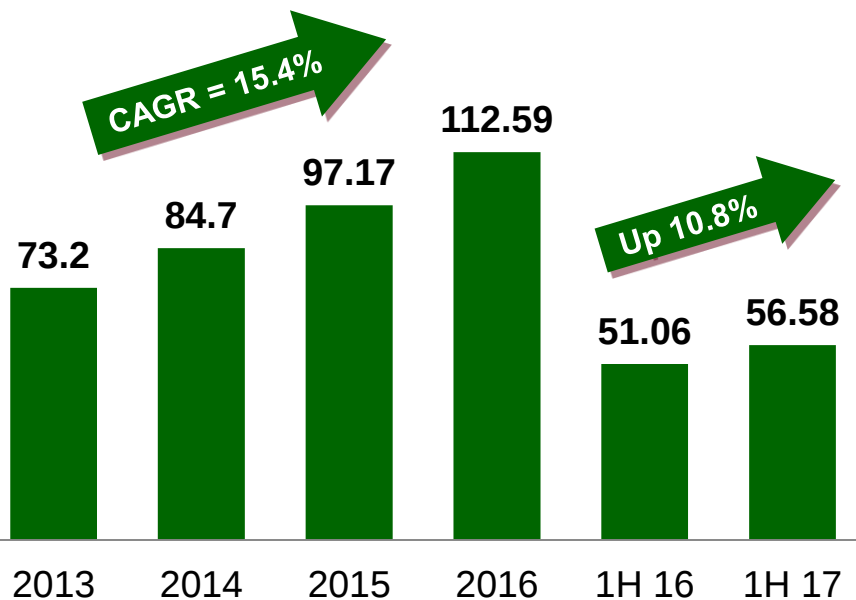


|              | PUREGOLD   | S&R       | S&R<br>NEW YORK STYLE PIZZA | ne<br>SUPERMARKET | BudgetLane<br>SuliMarket |
|--------------|------------|-----------|-----------------------------|-------------------|--------------------------|
| Metro Manila | 112        | 5         | 18                          | 0                 | 1                        |
| North Luzon  | 74         | 1         | 3                           | 9                 | 0                        |
| South Luzon  | 84         | 2         | 5                           | 0                 | 7                        |
| Visayas      | 10         | 2         | 1                           | 0                 | 0                        |
| Mindanao     | 8          | 2         | 1                           | 0                 | 0                        |
|              | <b>288</b> | <b>12</b> | <b>28</b>                   | <b>9</b>          | <b>8</b>                 |

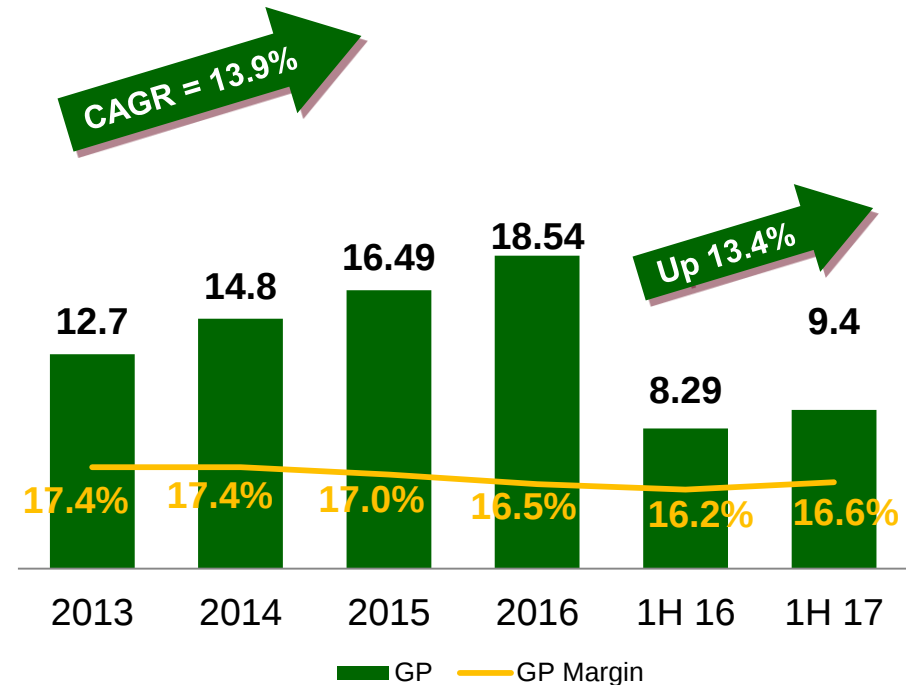
# Financial Performance – 1H 2017



Net sales (in Php billions)



Gross profit & Margin (in PHP billions)

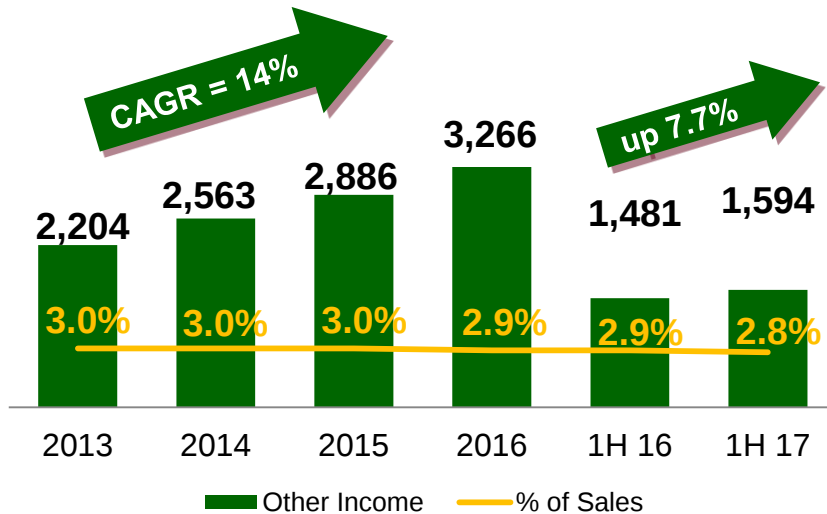


- Continuing strong revenue growth driven by the 277 Puregold stores and the 12 S&R stores
- Increasing scale of operations resulted to continuing support from suppliers in terms of discount and rebates
- Acquisitions and strong election related spending supported continuing growth in revenues

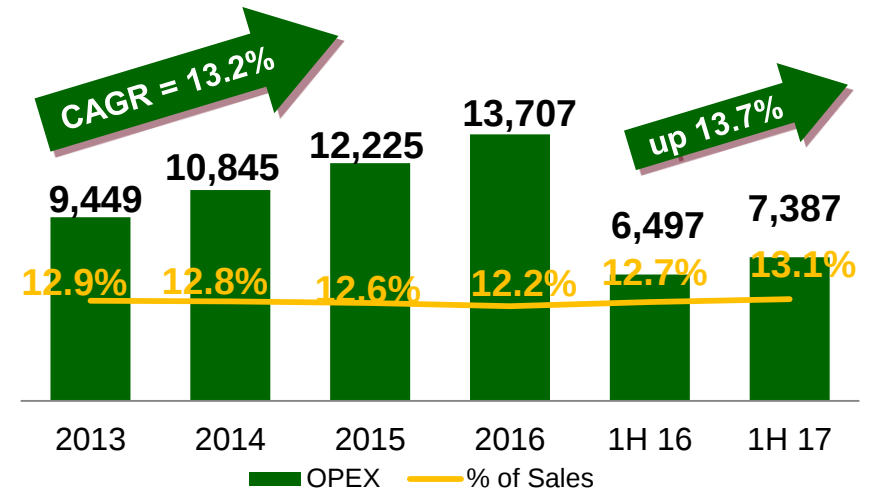
# Financial Performance – 1H 2017



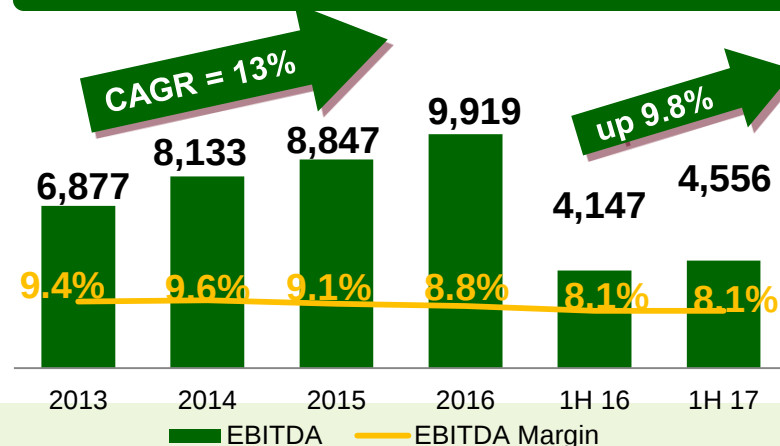
Other Operating Income (in PHP millions)



Operating Expenses (in PHP millions)



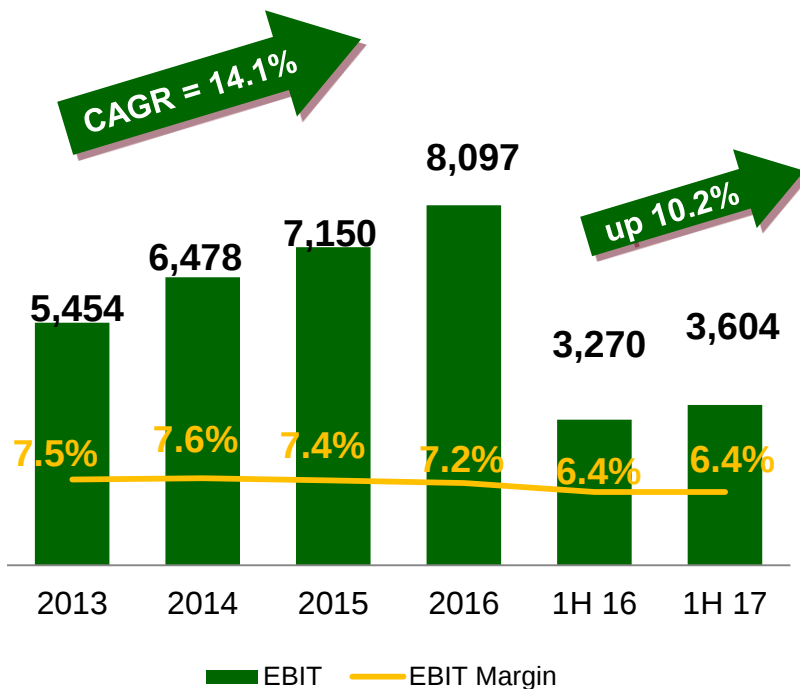
EBITDA & Margin (in Php millions)



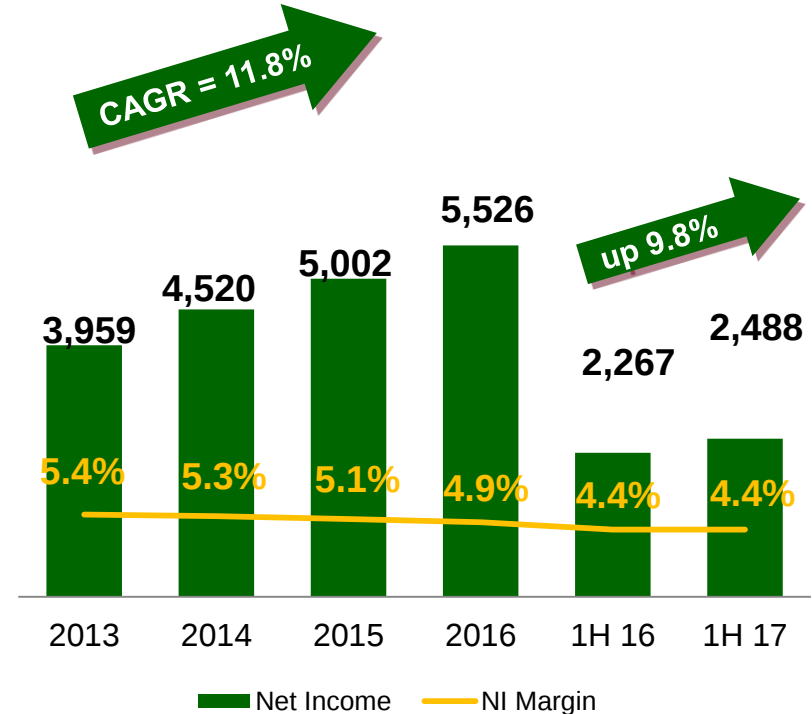
# Financial Performance – 1H 2017



Operating Income/EBIT and Margins (in PHP millions)

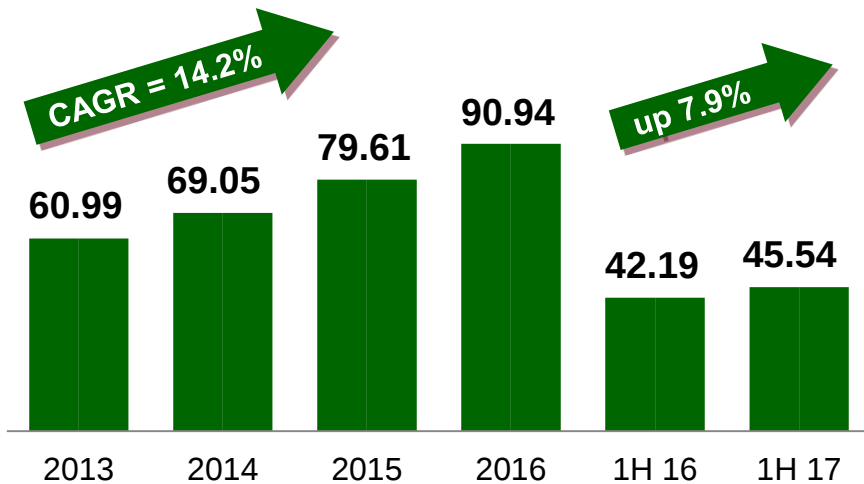


Net Income & Margins (in PHP millions)

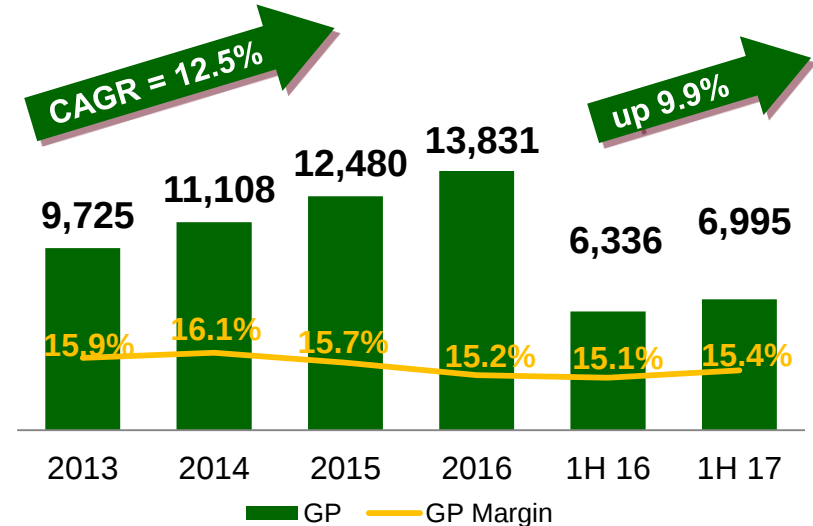


# Financial Performance – Puregold Only

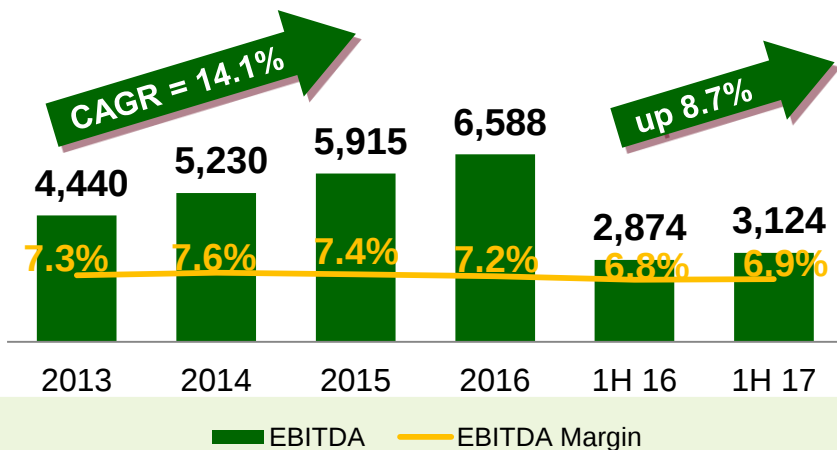
Revenues (in PHP Billions)



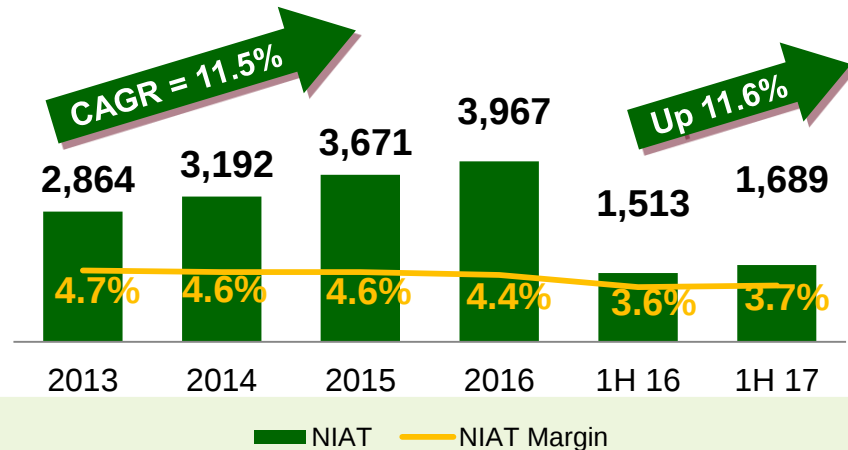
Gross Profit & Margins (in PHP millions)



EBITDA and Margin (in PHP millions)

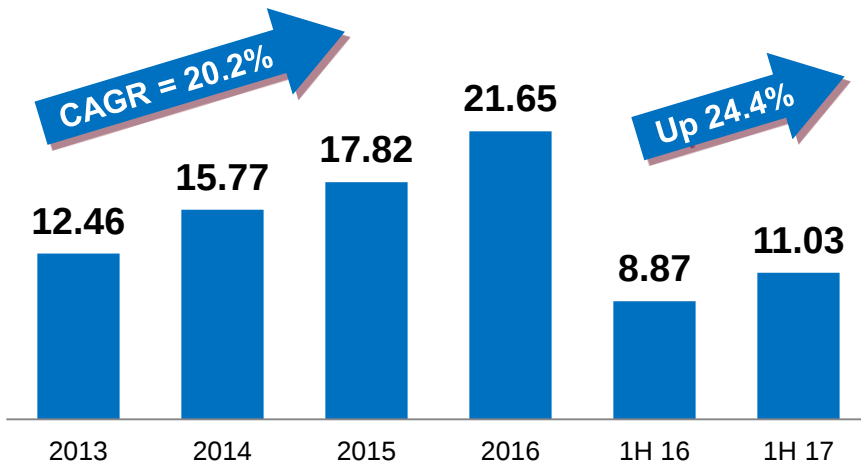


Net Profit & Margins (in PHP millions)

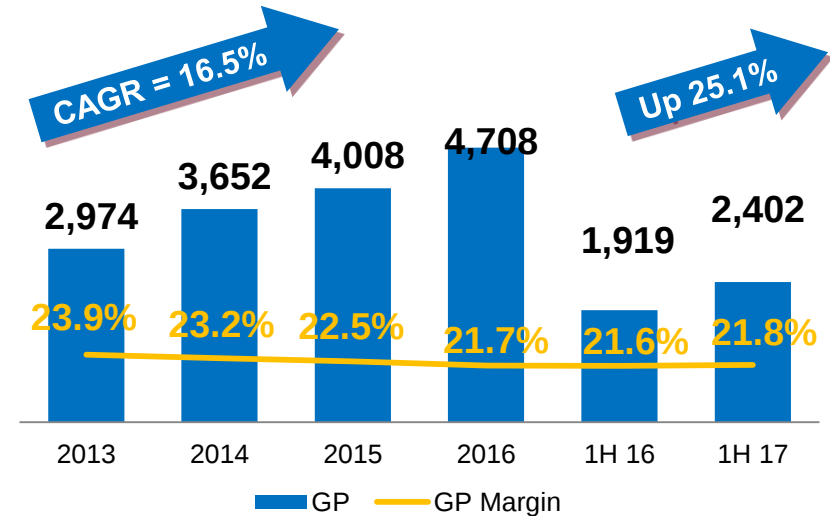


# Financial Performance – S&R Only

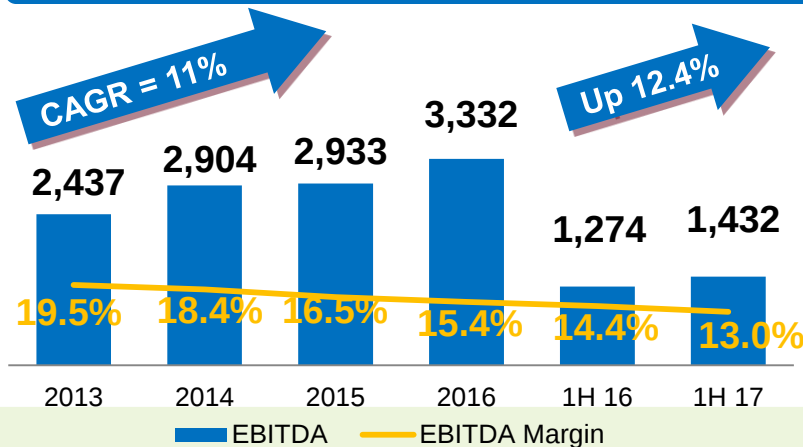
Revenues (in PHP Billions)



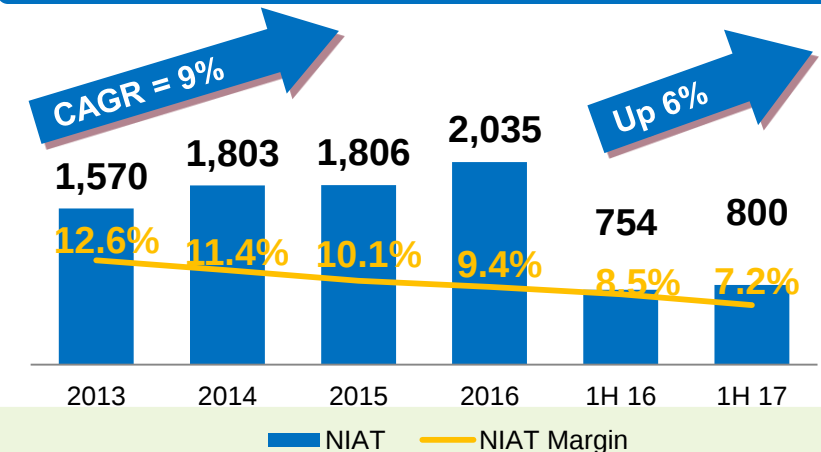
Gross Profit & Margins (in PHP millions)



EBITDA and Margin (in PHP millions)



Net Profit & Margins (in PHP millions)



# Financial Performance – 1H 2017



Working capital days impacted by S&R importations and Puregold rapid store expansions and acquisitions

|                        | 2014 | 2015 | 2016 | 1H 17 |
|------------------------|------|------|------|-------|
| Trade Receivables Days | 5.3  | 5.7  | 6.0  | 5.4   |
| Inventory Days         | 53.2 | 54.3 | 56.9 | 64.0  |
| Trade Payables Days    | 35   | 27.7 | 20.9 | 15.2  |

New Puregold Store roll out and new S&R Stores to be opened in 2016

Similar payments terms to suppliers to avail of continued discounts

Notes:

- 1.Average of inventory at the beginning and end of the period / cost of sales x 363 (for full year)
- 2.Average of trade receivables at the beginning and end of the period / net sales x 363 (for full year)
- 3.Average of trade payable at the beginning and end of the period / cost of sales x 363 (for full year)

# CAPEX Guidance for FY 2017

- CAPEX Budget of Php 2.5 billion in 2017
  - Php 1 billion for 25 new Puregold Stores
  - Php 1.2 billion for 2 S&R stores
  - Php 150 million for 10 S&R QSR
  - Php 150 million for 25 Lawsons Stores
- To be funded by internally generated cash and short term untapped bank credit lines if necessary.

- Consolidated net sales targeted to grow by 8 to 10% driven by the following:
  - Net sales growth from organic Puregold and S&R stores
  - Positive SSSG for Puregold (2 to 3%) and S&R (2 to 3%)
  - Opening of 25 new Puregold stores; 2 S&R stores
  - Full year operations of NE Bodega & Budgetlane Supermarket
- Sustain PGOLD only gross and net profit margins
- Pursue acquisitions and expand into new geographic locations

**Q & A**

**Thank you!**